



**Subcontractor / Supplier Outreach Event
for the**

Columbia River Bridge Replacement Project

WASHINGTON STATE DEPARTMENT OF
TRANSPORTATION

September 16, 2026

**The presentation
will begin shortly.**

*Please “sign in” by
typing your name
and company in the
Q&A panel at the
right side of the
screen.*



**Subcontractor / Supplier Outreach Event
for the**

Columbia River Bridge Replacement Project

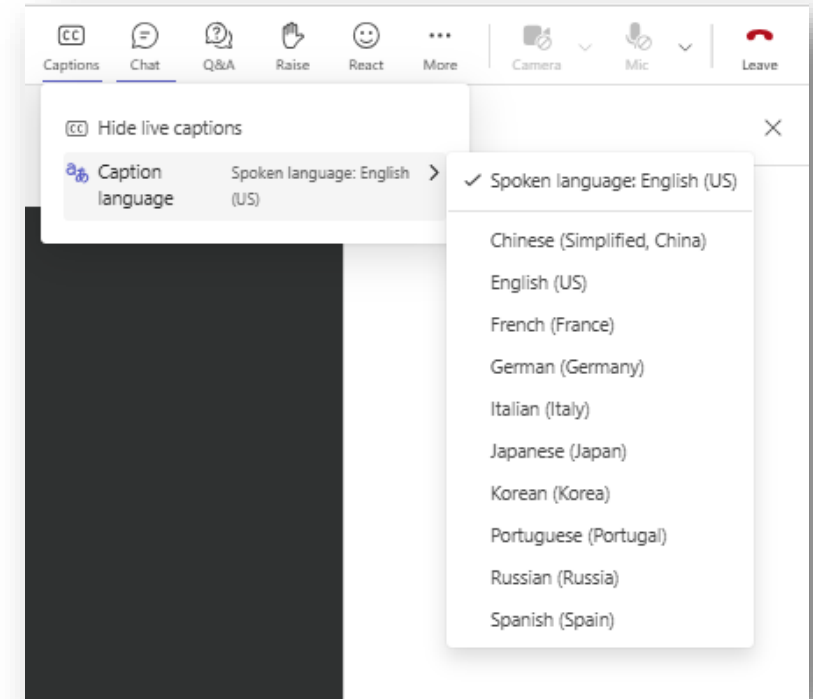
WASHINGTON STATE DEPARTMENT OF
TRANSPORTATION

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MICROSOFT TEAMS TOWN HALL – QUICK TIPS

- Please sign in by typing your name and company in the Q&A panel (*select the Q&A icon in the upper-right corner of your Teams window to access the panel*).
- Use the Q&A panel to submit questions throughout the presentation. *Questions will be addressed during the Q&A session at the end of the formal presentation.*
- To turn on live captions, select the Captions button in the meeting controls and choose your preferred language.
- If you experience technical difficulties, please exit the event and rejoin using the original event link.
- A brief delay may occur between the live presentation and what appears on your screen.
- A recording of the event will be made available following the presentation.





AGENDA

- **Welcome Remarks**
- **Team Overview**
- **Overview: Columbia River Bridge Replacement Project**
- **Anticipated Subcontract/Supplier Opportunities**
- **Next Steps**
- **Working with Columbia River Constructors a JV**
- **Questions & Answers**



MEET OUR TEAM

MEET COLUMBIA RIVER CONSTRUCTORS A JV

Columbia River Constructors a JV (CRC), a joint venture between Kiewit, Guy F. Atkinson, and Traylor Bros., Inc., formed to pursue the Columbia River Bridge Replacement Project.



Kiewit



ATKINSON
C O N S T R U C T I O N



TRAYLOR
TRAYLOR BROS., INC.



**COLUMBIA RIVER
CONSTRUCTORS**

A JV

280+

YEARS OF COMBINED
EXPERIENCE

One team bringing the **expertise, resources** and **collaborative approach** to deliver safer travel, better mobility and long-term economic growth for the communities of Washington and Oregon.

KIEWIT COMPANY OVERVIEW



KIEWIT AT A GLANCE

\$18.2B

2025 EARNED REVENUE
Largest transportation
contractor in North
America

31,800

CRAFT & STAFF
EMPLOYEES
Self-perform strength
across North America

FORTUNE 500

FOR 20+ CONSECUTIVE
YEARS
140+ years of
construction and
engineering

ENR
Engineering News-Record

2025 ENR RANKINGS

**#1 Domestic
Heavy Civil**

**#1 Transportation
Contractor**

**#3 Overall
Contractor**

MARKETS WE SERVE

Transportation

Building

Industrial

Marine

Mining

Nuclear

Oil, Gas & Chemical

Power

Water



**SINCE 1884 — LARGEST TRANSPORTATION
CONTRACTOR IN NORTH AMERICA**

*Nearly 1,000 bridge projects delivered,
valued at over \$19B*

OUR CORE VALUES

People • Integrity • Excellence • Stewardship

GUY F. ATKINSON CONSTRUCTION OVERVIEW



**SINCE 1926 — INNOVATIVE HEAVY CIVIL
DESIGN & CONSTRUCTION**
Part of Clark Construction Group

ATKINSON AT A GLANCE

1926

FOUNDED
Nearly a century of
heavy civil work

4

WESTERN U.S.
MARKETS
Pacific NW, California,
Underground

**DESIGN-BUILD
TRANSPORTATION
PROGRAMS**

Delivered on complex
civil projects

WHAT WE BUILD

Bridges

Roads and highways

Transit systems

Tunnels and shafts

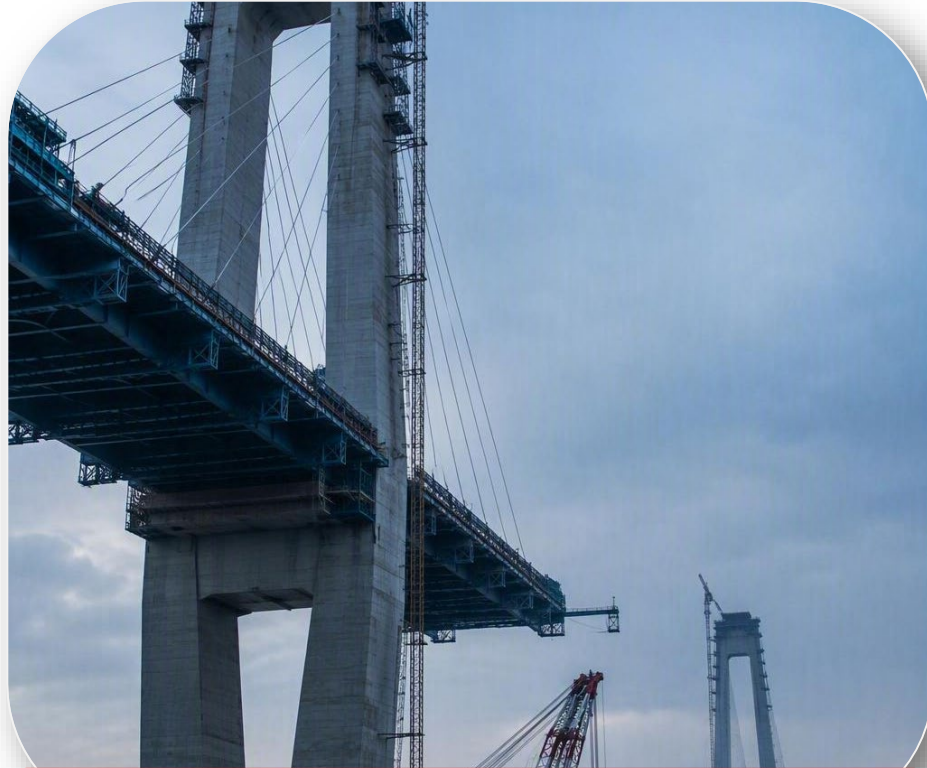
Hydroelectric facilities

Mining infrastructure

WE BELIEVE IN:

Safety • Integrity • Collaboration • Innovation • Environmental Stewardship • Quality • Partnership • Community

TRAYLOR BROS., INC. OVERVIEW



80+ YEARS OF COMPLEX BRIDGE & MARINE INFRASTRUCTURE

Nationally recognized transportation and heavy civil contractor

ENR 2025 CONTRACTOR SOURCEBOOK RANKINGS

#6

BRIDGES

\$300.4M in revenue

#18

MASS TRANSIT & RAIL

\$166.8M in revenue

#5

WATER SUPPLY

\$101M in revenue

WHAT WE BUILD:

Long-span river crossings

Movable bridges

Marine terminals

Deep foundation programs

Tunnels

Underground infrastructure

CORE VALUES:

Safety • Integrity • Honesty • Innovation • Technical Excellence • Accountability • Courage • Commitment to Clients & Communities

TEAM STRUCTURE: MAJOR SUBS



Opportunities will keep evolving. The team is still taking shape, and new scopes will open through procurement and as design advances in Phase 1.

Stay engaged — there will be many more chances to get involved!



OVERVIEW: COLUMBIA RIVER BRIDGE REPLACEMENT PROJECT

OVERVIEW: INTERSTATE BRIDGE REPLACEMENT PROGRAM

The IBR Program is a collaborative effort between the Washington State Department of Transportation (WSDOT), the Oregon Department of Transportation (ODOT), and TriMet to improve a vital 5-mile transportation corridor for the region.

The Program will be developed in multiple phases and will replace the aging Interstate Bridge carrying I-5 over the Columbia River between Portland, Oregon and Vancouver, Washington.

The core set of initial projects includes:

- Columbia River Bridge (two replacement fixed-span bridge structures - northbound and southbound)
- Bridge connections to I-5
- Light rail to Vancouver
- Existing bridge removal



INTERSTATE BRIDGE REPLACEMENT PROGRAM

Current Challenges Along the Corridor:



Congestion: 10+ hours of daily traffic delays



Safety Concerns: High accident rates driven by narrow lanes, lack of shoulders, limited sight distance, and challenging ramp merging/diverging



Earthquake Vulnerability: Bridge foundations are built on unstable, sandy soils



Freight Impacts: Congestion and bridge lifts delay trucks and disrupt goods movement



Limited Bicycle & Pedestrian Access: Absence of dedicated pathways creates unsafe travel conditions



Transit Reliability Issues: Bus service is inconsistent due to traffic congestion and bridge lift interruptions

Source: www.interstatebridge.org

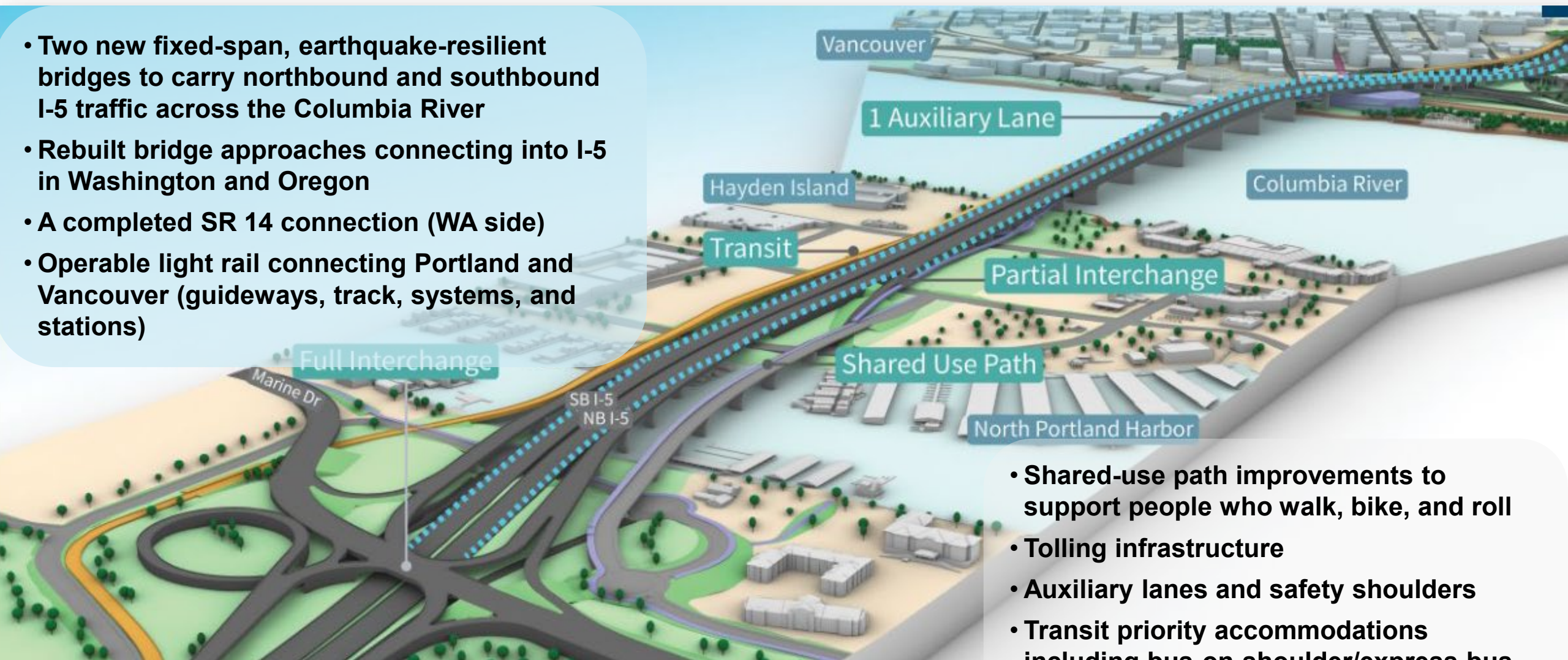
PROJECT OVERVIEW: COLUMBIA RIVER BRIDGE REPLACEMENT

Columbia River Constructors a JV is responding to the Request for Qualifications (issued by WSDOT) to provide progressive design-build services for the delivery of the first phase of the **Interstate Bridge Replacement (IBR) Program**.



SCOPE OVERVIEW: COLUMBIA RIVER BRIDGE REPLACEMENT

- Two new fixed-span, earthquake-resilient bridges to carry northbound and southbound I-5 traffic across the Columbia River
- Rebuilt bridge approaches connecting into I-5 in Washington and Oregon
- A completed SR 14 connection (WA side)
- Operable light rail connecting Portland and Vancouver (guideways, track, systems, and stations)



- Shared-use path improvements to support people who walk, bike, and roll
- Tolling infrastructure
- Auxiliary lanes and safety shoulders
- Transit priority accommodations including bus-on-shoulder/express bus connectivity

PROCUREMENT DETAILS/KEY MILESTONES*

Project Details	
Lead Contracting Agency:	Washington State Department of Transportation
Location:	Vancouver, WA / Portland, OR
Estimated Project Value:	\$3.3 – 3.9 Billion
Delivery Model:	Progressive Design-Build
Procurement Process:	Two-step, Best Value Selection
Business Inclusion Goals (FSBE):	Phase 1: 16% design Phase 2: 16% design; 19% construction
Request for Qualifications (issued by WSDOT):	Issued 8/13/2026; Due 9/30/2026
Request for Proposals (issued by WSDOT):	Issued 11/2026; Due 3/2027
Contract Negotiations/Award:	Summer 2027
Design Phase:	Q3 2027 – Q3 2028
Start of Construction:	Fall 2028
Bridge Completion/Open to Traffic:	6-7 years after construction starts

** All dates are preliminary and subject to change.*

PROGRESSIVE DESIGN-BUILD PROJECT PHASES

The Project will be designed and constructed in two phases using the Progressive Design-Build (PDB) delivery method:

PHASE 1 | Design and Pre-Construction



- Validate and advance Conceptual Design
- Agree on the Phase 2 price (GMP) - open book, no surprises
- Line up budget, schedule, and risks before work starts

PHASE 2 | Final Design and Construction



- WSDOT and the design-builder enter into a Definitive Contract Amendment.
- Design is finished to 100% construction plans
- Construction administration services, construction, project close-out

PROGRESSIVE DESIGN-BUILD: WHAT TO EXPECT



Design Is Evolving

Final design, scope, and quantities refined over time.



Planning First

Early focus on design, constructability, risk, and cost.



Phased Bid Packages

Work released incrementally as design advances.



Multiple Pricing Touchpoints

Early estimates may be updated as scope clarifies.



Limited Early Opportunities

Early scopes often include services, studies, and estimating.



Flexibility Required

Expect change, coordination, and ongoing communication.



Awards After Alignment

Contracts executed once scope and pricing are defined.

Procurement
Q4 2026 – Q2 2027

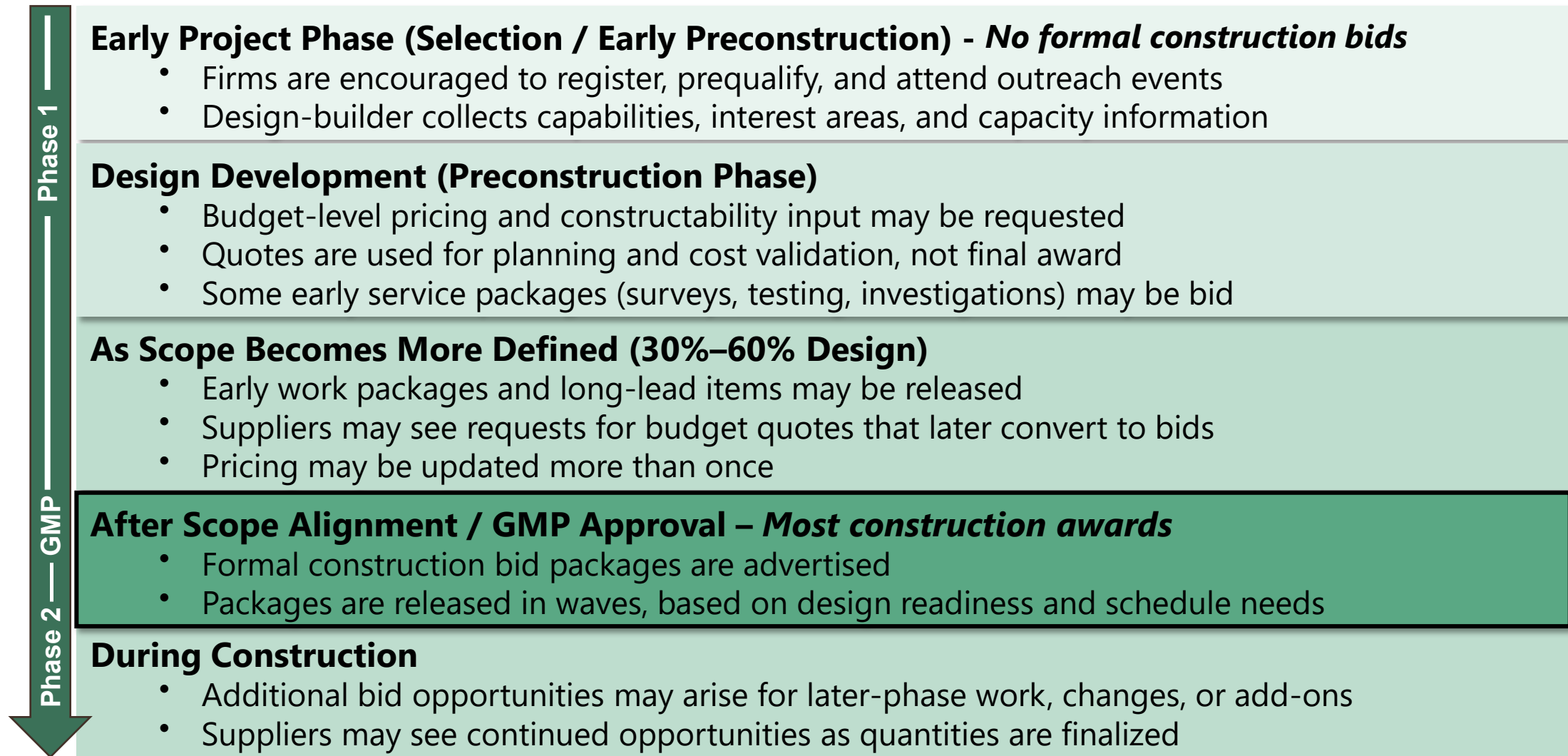
Phase 1 / Subcontractor Outreach / Pricing
Q2 2027 – Q4 2027

Construction
Q3 2028

PHASE 1 | Design and Pre-Construction

PHASE 2 | Final Design and Construction

PROGRESSIVE DESIGN BUILD: BID OPPORTUNITIES/TIMING



The background image shows a large bridge spanning a body of water, with a forested shoreline on the right. The entire image is covered with a semi-transparent teal overlay. A vertical bar with a gradient from orange to green is positioned to the left of the text.

ANTICIPATED SUBCONTRACT / SUPPLIER OPPORTUNITIES

BUSINESS INCLUSION

Columbia Rivers Constructors is committed to maximizing opportunities for local, small and diverse firms on the Columbia River Bridge Replacement Project.

WSDOT has established separate FSBE Goals for Phase 1 and Phase 2 of the Project:

- The FSBE Goal established for Phase 1 is 16% (DESIGN)
- The FSBE Goals established for Phase 2 are 16% for the design portion and 19% for construction

FSBE CERTIFICATION INFORMATION

DBE

Disadvantaged Business Enterprise

- Federal certification
- For small firms owned and run by socially and economically disadvantaged individuals
- ***Every DBE also counts as an FSBE***

SBE

Small Business Enterprise

- Washington State certification
- Race- and gender-neutral program for small businesses; also known as FSBE

FSBE

Federal Small Business Enterprise

- Federal certification - element of the DBE in accordance with 49CFR Part 26.39
- Must meet federal small business size limits - no disadvantaged ownership required
- All firms on the OMWBE Certified Firm Directory with the designation of SBE or DBE are FSBEs.

Small businesses interested in and / or eligible for certification are encouraged to visit the following websites for information on certification and related programs.

- [Certification Office for Business Inclusion and Diversity](#)
- [Washington State Office of Minority & Women's Business Enterprises](#)

An agreement is in place between Oregon and Washington for firms working across the Columbia River establishing certification reciprocity.

ANTICIPATED DESIGN/PROFESSIONAL SERVICES OPPORTUNITIES*

Opportunities may include (but are not limited to):

- Administrative Support
- Civil Design
- Document Control
- Drainage Design
- Electrical Design
- Existing Infrastructure Monitoring
- Existing Site Investigations
- Geotechnical Design
- Landscape Design
- Miscellaneous Metals
- Structural Design
- Surveying
- Systems and ITS
- Temporary Works
- Utilities

**Opportunities contingent upon contract award to CRC.*

ANTICIPATED CONSTRUCTION OPPORTUNITIES*

Opportunities may include (but are not limited to):

- Asphalt Paving
- Boring-Directional Drilling
- Clear & Grubbing
- Electrical/Lighting/ITS
- Environmental Sub
- Fencing
- Flatwork
- Grading
- Grinding-Grooving
- Guardrail & Signs
- Joint Sealing
- Landscaping/Erosion Control
- Metal Decking
- MSE Walls
- Pavement Marking & Striping
- Pile Driving/Drilled Shafts
- Pothole Utilities - Vac Truck
- Quality Control
- Rebar/Post Tensioning
- Removals & Demolition
- Sawcutting
- Street Sweeping
- Structural Steel
- Survey
- Traffic Control
- Trucking, Dump Trucks & Flatbeds
- Tug Service/Crew Boat
- Utilities & Drainage

**Opportunities contingent upon contract award to CRC.*

ANTICIPATED MATERIALS/SUPPLY OPPORTUNITIES*

Opportunities may include (but are not limited to):

- Aggregates
- Bearings
- Bridge Rail
- Concrete Accessories
- Concrete Pile
- Dewatering Supplies
- Drainage Materials
- Expansion Joints
- Fender Materials
- Formwork
- Geotextiles
- Misc. Metals
- Precast Girders
- Precast Deck Panels
- Precast Drainage Structures
- Precast MSE Walls
- Ready-Mix Concrete
- Rebar
- Sound Walls
- Steel Piling/Sheet Piles
- Structural Steel
- Trestle Steel
- Utilities

CRC also encourages participation by businesses that provide ancillary/support services such as: Catering, Printing, Janitorial, Security Services, Portable Sanitation, Photography/Drone Services, Signage

**Opportunities contingent upon contract award to CRC.*

INTERESTED IN FUTURE OPPORTUNITIES?

JOIN OUR DATABASE!

Complete our **Subcontractor Questionnaire** to join our mailing list and help us understand your capabilities and bidding interests.

After completing our Subcontractor Questionnaire, you will be added to our database.

Stay tuned for email notifications about future events and opportunities.

COLUMBIA RIVER
CONSTRUCTORS
A JV

Columbia River Bridge Replacement Project

Fields marked with an asterisk (*) are required.

Subcontractor & Supplier Database

Company Information

1. Contact First Name *

Please provide first name of preferred company contact

2. Contact Last Name *

Please provide last name of preferred company contact

3. Company Name *

4. Email Address *

5. Phone Number *

▼ +1

6. Street Address *

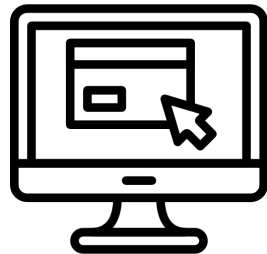
Please provide main company address

7. City *

8. State *

SOLICITATION COMMUNICATIONS

- Notification to firms with targeted NAICS codes
- Bid invitations and communications issued via BuildingConnected
- Direct email to project mailing list & scope specific bidders list
- Notification to community organizations
- Announcement on website/portal



BEST VALUE SELECTION CRITERIA/CONSIDERATIONS

We evaluate companies on different criteria based on specific project requirements. This may include, but is not limited to:

- ✓ Demonstrated experience performing similar scope of work
- ✓ Firm capacity to perform work as specified in RFP
- ✓ Qualified personnel, materials, tools, and equipment to complete the work on time
- ✓ Possession of the requisite licenses to perform the work
- ✓ Safety record
- ✓ Ability to meet schedule requirements
- ✓ Bid price (by comparing schedule of values)

Other Possible Considerations

- Proven quality record
- Certifications/Licenses
- Insurance and bonding capability
- On-time performance
- Years in business
- Reputation
- Past performance with CRC Partners
- Value-added products and services

The background image is a wide-angle shot of a river, likely the Columbia River, under a cloudy sky. In the distance, a large bridge with a prominent arch is visible. The right side of the image shows a sandy beach and a dense line of trees. The entire image has a dark teal overlay.

WORKING WITH COLUMBIA RIVER CONSTRUCTORS A JV

SAFETY REQUIREMENTS

Our commitment to safety is demonstrated by:



Shared Ownership

Craft and staff collaborate to lead safety on every project.



Site-specific Training

Orientations and trainings prepare all team members for the work.



Daily Hazard Analysis

Required before any operation, with crew safety meetings each shift.



Inspections and Assessments

Project tours identify risks, improvements, and best practices.



Keeping each other and the public safe is core to how we work.

NONDISCRIMINATION

Rooted in our core values

Our team is committed to practices that reflect respect and accountability.

Respect for everyone

Extends to employees, prospective hires, subcontractors, vendors, and clients.

An inclusive environment

We build an inclusive workplace and community.

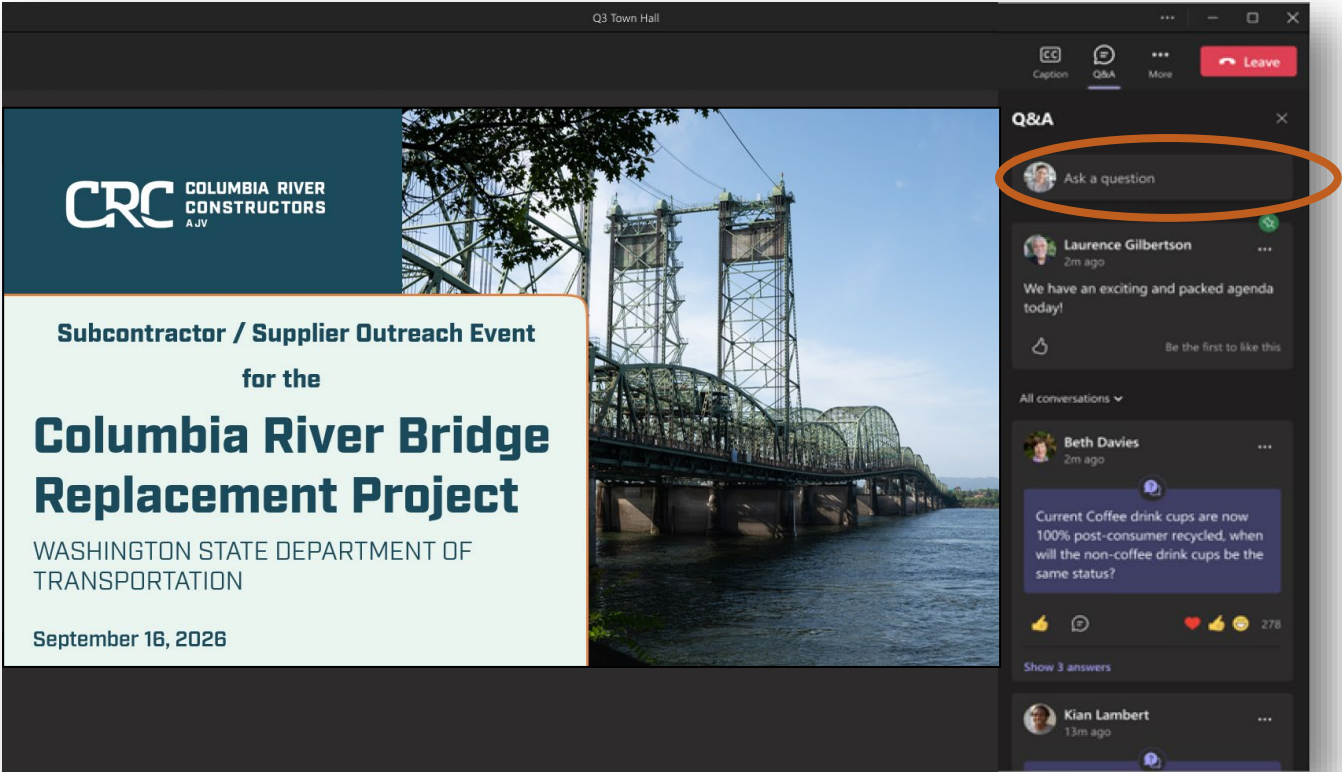


ZERO TOLERANCE FOR DISCRIMINATION OR HARASSMENT.

GET READY FOR Q&A!

Please type your questions in the Q&A panel on the right.

Our moderator will direct to the appropriate presenter.





RESOURCES AND ASSISTANCE

RESOURCES AND INFORMATION

We are committed to providing information and resources to assist firms seeking opportunities to participate on the projects.

- Project Website / Subcontractor Portal
- Bidders' Reference Guide
- Events Calendar
- Resource List
- Project Mailbox

COLUMBIA RIVER BRIDGE REPLACEMENT PROJECT
A COMPONENT OF THE INTERSTATE BRIDGE REPLACEMENT PROGRAM

QUICK REFERENCE GUIDE | NEXT STEPS AND RESOURCES

Columbia River Constructors a JV (CRC), a joint venture between Kiewit, Guy F. Atkinson Construction, and Traylor Bros., Inc. is preparing to respond to the Request for Qualifications issued by the Washington State Department of Transportation (WSDOT) to provide progressive design-build services for the delivery of the Columbia River Bridge Replacement Project.

ABOUT THE PROJECT

The Columbia River Bridge Replacement Project is a major component of the Interstate Bridge Replacement (IBR) Program, replacing the existing I-5 bridges between Portland, Oregon, and Vancouver, Washington with two new multi-modal crossings.

The project includes upgraded highway connections, reconstructed interchanges, enhanced local roadway networks, a shared-use bicycle and pedestrian path, and accommodations for future light rail transit. Construction will be phased to maintain traffic flow, incorporate a modern tolling system, and remove the existing bridge structures.

Led by the Washington Department of Transportation (WSDOT), in collaboration with the Oregon Department of Transportation (ODOT), the project will integrate with planned transportation, community, and economic development improvements throughout the IBR corridor.

For more information about the Interstate Bridge Replacement Program, visit: <https://www.interstatebridge.org/>.

GOALS AND CERTIFICATION INFORMATION

Columbia River Constructors a JV is committed to the Federal Small Business Enterprise (FSBE) goals set forth by the Washington State Department of Transportation. For participation to count towards the established goals, firms must be certified as Federal Small Business Enterprise (FSBE) by the Washington State Office of Minority and Women's Business Enterprises (OMWBE).

Firms across the U.S. are eligible to apply through the OMWBE process, regardless of which state their business is located.

For more information about OMWBE certification, visit: <https://omwbe.wa.gov/certification/federal-certification>

JOIN OUR DATABASE!

Follow these steps to help us understand your capabilities and bidding interests and ensure that you are notified about project opportunities and events:

- 1 Scan the QR code to provide your contact information.
- 2 Once CRC receives your contact information, you will receive an email with a link to complete our **Subcontractor Questionnaire**
- 3 Create an account with BuildingConnected at: app.buildingconnected.com/create-account

After your company information has been received through our Subcontractor Questionnaire, you will be added to our project mailing list. Please stay tuned for notifications via email and BuildingConnected once opportunities become available.

QUESTIONS?

Email: IBROpportunities@kiewit.com

Subcontractor Portal: [Lead.me/BuildIBRwithCRC](https://lead.me/BuildIBRwithCRC)

LET'S BUILD TOGETHER

We believe in partnering and investing in the local, small, and diverse businesses and workforce in the communities where we work and live.

WASHINGTON

- Hispanic Metropolitan Chamber – Oregon & SW Washington
- Latino Built
- Metro Region Innovation Hub
- Micro Enterprise Services of Oregon (MESO)
- African Chamber of Commerce of the Pacific Northwest
- Asian Hispanic African Native American (AHANA) Multi-Ethnic Business Association
- Business Impact NW
- Center for Inclusive Entrepreneurship (CIE)
- Washington State Microenterprise Association
- Washington State Office of Minority & Women's Business Enterprises
- Women's Business Enterprise Council-Pacific

WE ARE COMMITTED TO MAXIMIZING OPPORTUNITIES THROUGH: dividing work into economically feasible packages to ensure meaningful participation; providing timely notification of opportunities through various outreach methods; and partnering with industry and community assist agencies to provide support and resources to firms seeking assistance.

Columbia River Constructors a JV is an Equal Opportunity Employer.

TECHNICAL ASSISTANCE

- Office Hours (Virtual)
- Virtual Technical Assistance Hub
- Technical Assistance Workshops
(Topics may include):
 - Alternative Delivery Methods
 - Business Development Best Practices
 - Navigating Contract Terms to Mitigate Risk
 - Safety
 - Work Smarter: Leveraging Chat GPT

Kiewit
ACCOUNTING
ALTERNATIVE DELIVERY
BACK TO BASICS
BONDING
BUSINESS DEVELOPMENT
CONTRACTS
EMERGING TECHNOLOGY
ESTIMATING
HR BEST PRACTICES
INSURANCE
OCIP
PREVAILING WAGE
PROJECT LABOR AGREEMENTS
QUALITY
RISK MANAGEMENT



Click **HERE** to
visit the **HUB!**

VIRTUAL TECHNICAL ASSISTANCE HUB

RESOURCES TO HELP YOU GET "BID-READY!"

Click on topics below to access resources and training!

ACCOUNTING

- Webinar: 7 Best Tax Write-Offs for Small Business & Self-Employed to Cut Your Taxes (FedAccess)
- Article: Construction Accounting 101: Foundation Software
- Webinar: QuickBooks Online Made Easy for Small Companies (World Wide QuickBooks)

ALTERNATIVE DELIVERY

- Website: Design Build Institute of America (DBIA)
- Website: Design Build Best Practices (DBIA)
- PDF: Progressive Design Build Primer (DBIA)
- PDF: Construction Management Association of America: Progressive Design Build Workshop Presentation
- Video: What is Progressive Design Build? (FHWA)

BACK TO BASICS

- Webinar: Commercially Useful Function (CalIDGS)
- Webinar: How to Set Up Your Profile So Your Business Gets Found: the Dynamic Small Business Search (FedAccess)
- Article: North American Industry Classification System NAICS (Census)
- Webinar: Registering New Entities for Government Contracts (SAM)

BONDING

- PDF: AGC Surety Claims Guide (AGC)
- PDF: How to Obtain Surety Bonds (SIO)
- PDF: The Importance of Surety Bonds in Construction (SIO)
- Website: Surety Bonds (SBA)
- Webinar: SBA's Surety Bond Guarantee (Missouri SBDC)
- Article: Surety Bonds for Small Business (Forbes)

BUSINESS DEVELOPMENT

- Article: Six Tips for Today's A/E/C Business Development
- Article: The Ultimate Guide to Business Development and How It Can Help Your Company Grow

CONTRACTS

- Webinar: You've Landed a Construction Contract. Now What?
- Webinar: Construction Contracting - How to Write a Scope Letter (Norcal PTAC)
- Webinar: Building Relationships with Prime Contractors (Norcal PTAC)
- Webinar: Find Government Contracts to Bid On (SAM)
- Webinar: How to Win Contracts by Making a Capture Strategy (NorCal PTAC)
- Webinar: How to Write a Winning Capability Statement (FedAccess)
- PDF: How to Write and Effective Capabilities Statement
- Webinar: Capability Statements from a Contracting Officer Perspective (Alaska PTAC)
- Webinar: How to Write a Proposal to the Government Step-by-Step (FedAccess)
- Webinar: Find Your Target Customers (FedAccess)
- Webinar: The 4 Stages of Winning (and Getting Paid for) a Government Contract (FedAccess)
- Webinar: Your 1st Government Contract (FedAccess)
- Webinar Series: Understanding Your Customer (SBA)
- Webinar Series: Marketing 101 (SBA)
- Website: Business Development Best Practices
- Website: The Society for Marketers of Professional Services

CONTRACTS

- Webinar: Contract Types Simplified: Fixed-Price, Time-and-Materials, and Cost-Plus (FedAccess)
- Article: Contract Review Reminders (CE)
- Article: Indemnification Clauses: All You Need to Know (AIATrust)
- Webinar: Managing Contract Changes (Alaska PTAC)
- Webinar: How to Read a Federal Government Solicitation for a Contract RFP/RFO (FedAccess)

EMERGING TECHNOLOGY

- Article: 8 Best AI Tools for the Construction Industry (Unite AI)

ARTICLE: AI in Construction: A Strategic Guide for Industry Leaders (StartUp)

- Article: Is Construction Future-Ready? (World Economic Forum)
- Article: 10 Powerful ChatGPT Prompts for General Construction (Hogo Next)
- PDF: 20 Prompts to Improve Construction Management Efficiency (Construction Management Online)
- Article: 20 Real ChatGPT Prompts Every Construction Project Manager Needs (T23 Works)
- Video: 7 AI Productivity Tools for Normal People (m365Coaching)
- Video: AI in Construction - Top Trends in 2025 (Apptunix)
- Webinar: Basics of Intellectual Property (ASBDC, USPTO)

ESTIMATING

- Webinar: Price to Win and Price to Profit (FedAccess)
- Webinar: Estimating & Bidding The Basics (Norcal PTAC)
- Webinar: Estimating & Bidding Best Practices (Norcal PTAC)

HR BEST PRACTICES

- Article: The Complete Guide to Human Resources for Small Business (When I Work)
- Article: Employee Benefits (AIA)
- Webinar: Employee Recruitment and Retention Overview (SBA)

INSURANCE

- Webinar: Contractor's Insurance Programs (Norcal PTAC)
- Webinar: Is Your Current Insurance Policy Sufficient for Potential Contract Performance Risk? (Alaska PTAC)
- Website: Affordable Contractors Insurance

OCIP

- Article: Construction Wrap Up Insurance Programs (CE)
- OCIP And CCIP Insurance Overview (constructionexec.com)

PREVAILING WAGE

- Webinar: Introduction to Prevailing Wage and Labor Compliance (San Jose Public Works)
- PDF: Prevailing Wage Seminar (DOL)
- Webinar: Prevailing Wage Requirements for Construction Contracts (Caltrans)
- Webinar: Completing a Certified Payroll Report (Power Summit)

PROJECT LABOR AGREEMENTS

- PDF: What is a Project Labor Agreement? (Construction Academy)
- Article: Project Labor Agreements Labor Agreement (Liveabout)
- Article: What Are the Benefits of a Project Labor Agreement? (CHRON)

QUALITY

- PDF: Design Development Quality Management Phase Checklist (AIA)

RISK MANAGEMENT

- Webinar: Associated General Contractors of America - Risk Management Center
- Webinar: Tips on Risk Mitigation (Norcal PTAC)
- Article: Risk Management (AIA)
- Article: Manage the Top Three Risks Contractors Face Today (CE)

SAFETY

- Webinar: The Intersection of Culture, Safety, and Total Human Health (ABC TURNER)
- PDF: Roadway Safety Awareness Program (USDOT)
- PDF: Work Zone Safety and Health (GRH)
- Article: Toolbox Talks - Safety Meetings (OSHA)
- Template: Safety Plan (OSHA)
- PDF: Small Business Safety Handbook (OSHA)

TEAMING

- Webinar: Teaming Agreements & Subcontracting (Norcal PTAC)
- Webinar: Teaming Strategies (Alaska PTAC)
- Webinar: Federal Contracting Opportunities in Maryland

Kiewit Virtual Tech Hub

VIRTUAL TECHNICAL ASSISTANCE HUB

RESOURCES TO HELP YOU GET "BID-READY!"

DOWNLOAD ALL RESOURCES

QUESTIONS?



QUESTIONS & ANSWERS

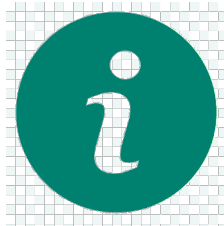
BUILDING TOGETHER: OUR COMMITMENT

BRIDGING COMMUNITIES. BUILDING OPPORTUNITIES.

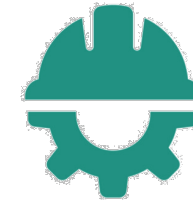
We are committed to maximizing opportunities for local businesses and workforce through:



Dividing work into economically feasible packages to ensure meaningful participation



Providing interested businesses timely information related to project plans, specifications, and requirements



Investing in local training and apprenticeship programs to create a pipeline of local talent



Partnering with community and industry organizations that support local and small businesses



Outreach, recruitment, training, and supportive services to reduce barriers to employment

GET CONNECTED. STAY CONNECTED.



Email us:
IBROpportunities@kiewit.com



Visit our Subcontractor Portal:
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THANK YOU
